

Steward Hospitals
Operating Margin 2008-2012

Name of Hospital	Operating Margin, FY12Q3	Operating Margin, FY11	Operating Margin, FY10	Operating Margin, FY09	Operating Margin FY08
Carney Hospital	-2.75%	-1.16%	2.17%	4.29%	0.70%
Good Samaritan Medical Center	-0.51%	0.06%	5.30%	6.42%	0.00%
Holy Family Hospital	3.08%	-1.43%	2.63%	4.09%	1.31%
Merrimack Valley Hospital	-17.46%	-5.16%	-7.38%	-2.32%	-6.01%
Morton Hospital	-2.53%	-3.64%	1.21%	3.87%	0.36%
Nashoba Valley Medical Center	-9.84%	-1.12%	-1.79%	1.35%	-0.96%
Norwood Hospital	-3.94%	-2.75%	1.48%	2.17%	-2.50%
Quincy Medical Center	-0.86%	-17.53%	-5.63%	-1.47%	-2.33%
Saint Anne's Hospital	11.88%	7.74%	7.06%	6.36%	3.71%
Saint Elizabeth's Medical Center	-0.39%	-7.93%	5.61%	6.10%	1.83%
Average, Ten Steward Hospitals	-2.33%	-3.29%	1.07%	3.09%	-0.39%
MA Industry Median FY12Q3	2.39%				
Northeast US Median FY10	1.40%				